

AEON MALL Business (Japan and Overseas)

AEON MALL is a developer that both contributes to community development and is involved in the life design of local residents. As such, we work to develop a comprehensive mall business from development to day-to-day management and operation in Japan, China, and ASEAN countries.

Japan

AEON MALL operates more than 160 malls and urban shopping centers in various regions nationwide.

We expand floor space and renovate existing malls to make them more attractive. Recently, we have been focusing on localizing operations to meet regional needs, developing new business categories such as office complexes, and providing value-added facilities that can also be used as community spaces and health centers.



AEON MALL Toyokawa (Aichi Prefecture)

China

AEON MALL began our expansion into China in the 2000s, and we have more than 20 malls in operation at present. In recent years, we have continued to improve the attractiveness and vitality of existing malls by regularly reviewing market areas with periodic renewals that leverage the expertise we cultivated in Japan.

We also continue to open new malls, focusing mainly on inland areas (Hubei and Hunan Province) with considerable market growth.



AEON MALL Guangzhou Xintang (Guangdong Province)

ASEAN

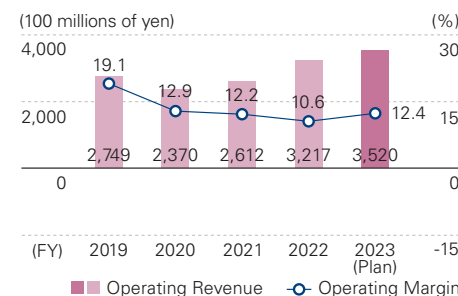
Beginning with the opening of our first mall in Vietnam in 2014, we have focused on opening new locations in ASEAN. In addition to Vietnam, where population and economic growth is expected to continue, we are expanding in Indonesia and Cambodia.

We consult with local and regional governments in each region when opening new malls to determine locations and design stores that contribute to local economic growth.

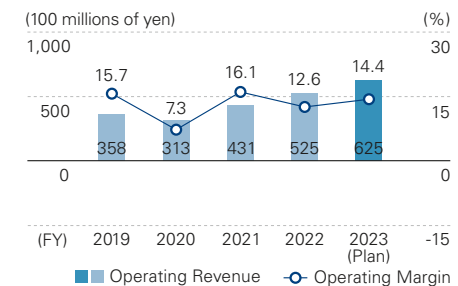


AEON MALL Tanjung Barat (Indonesia)

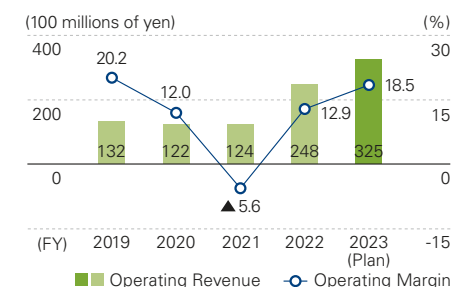
Business Performance



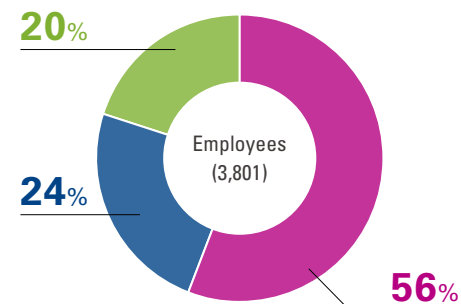
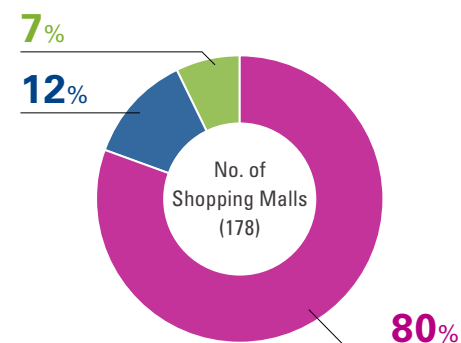
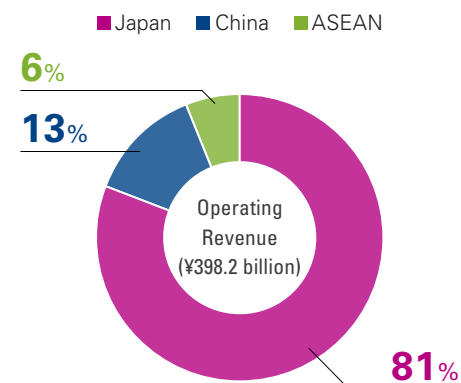
Business Performance



Business Performance



Data by Segment



* Rounded to the first decimal place
* As of March 31, 2022

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